# NBCD EQUIPMENT CONSOLIDATION UPDATE

18 March 2004

# BRIEFING AGENDA

- Purpose
- Background
- Objectives
- Status
- Summary

# PURPOSE

**To provide an update on NBCD equipment consolidation and centralized management**

# BACKGROUND

- **At a PP&O/MCCDC integration day in Dec '02, PM NBCD led a working group discussion about alternatives to address NBCD support issues.**
  - MOS 5711 NBCD equipment management responsibilities have increased at a cost to unit operational readiness.
  - GAO, DODIG, & naval audits repeatedly identify shortfalls in NBCD equipment management & readiness.
  - Sorts reports highlighting significant NBCD training & equipment shortfalls.

# BACKGROUND CONT'D

- **In Feb '03 a study group formed & began developing courses of action (COAs).**
  - PM NBCD, PP&O, I&L, MCCDC, MCSC, MARFORRES/LANT/PAC, and LOGCOM
- **Three COAs were presented for further study.**
- **PP&O sent MSG to MARFORs requesting their preferred COA with comments July 2003**
- **PP&O briefed MROC 23 Sep 03**
- **ACMC signed / published MROC 14 Oct 03**
- **CMC published ALMAR 24 Nov 03**
- **Draft letter of instruction released 23 Dec 03 detailing consolidation concept**

# OBJECTIVES

- **Develop an NBCD concept of support which improves force readiness.**
- **Consolidate NBCD funding, acquisition, & management at the program manager's office.**
- **Reduce NBCD storage & maintenance burden on operational units.**
- **Employ Contractor Logistics Support (CLS) to manage inventory at Consolidated Storage Facilities (CSFs)**
- **Partner with Global Combat Support System-Marine Corps (GCSS-MC) PMO and align with LEI operational architecture.**

# MROC DECISION MEMORANDUM 67-2003

- **ACMC signed 14 Oct 2003 – pursue COA #3 subject to:**
  - Support Marine Corps National Capital Region (MCNCR) NBCDE requirements.
  - Consider Albany/Barstow for APOE/SPOE facilitation
  - The facilities assessment team will address the issue of establishing a site at MCAS New River, as recommended in COA #3.
  - The MROC concurred that the PM NBCD would manage the consolidation effort and CSFs in the near-term.

# ALMAR (24 NOV 03)

- Approves consolidating the funding, acquisition, and management of the Marine Corps NBCD equipment inventory under the Program Manager for NBCD, MARCORSYSCOM.
- Identifies plan to employ CLS to manage unit inventories at 12 or more CSFs.
- Directs PP&O and PM NBCD to provide a capstone brief to all MARFORs and MEFs.
- PM NBCD will publish a detailed plan for constitution and consolidation.

# LETTER OF INSTRUCTION (TBD)

- **Includes Strategic Logistics Asset Management (SLAM) Background, Overview, Action, Coordinating Instructions, & Enclosures**
- **Continues the use of the SLAM Governance Board which ensures alignment between constitution and consolidation activities and participating Marine Corps Commands**
- **Dictates quarterly progress reports provided by the SLAM PMO to all concerned via PM NBCD**
- **Publication Schedule**
  - 23 Dec 2003 - Draft (LOI) for NBCD Consolidation published
  - 09 Jan 2004 - Comments received from MARFORLANT, MARFORPAC, LOGCOM, Blount Island Command, and Fort Leonard Wood
  - Final LOI published ------TBD

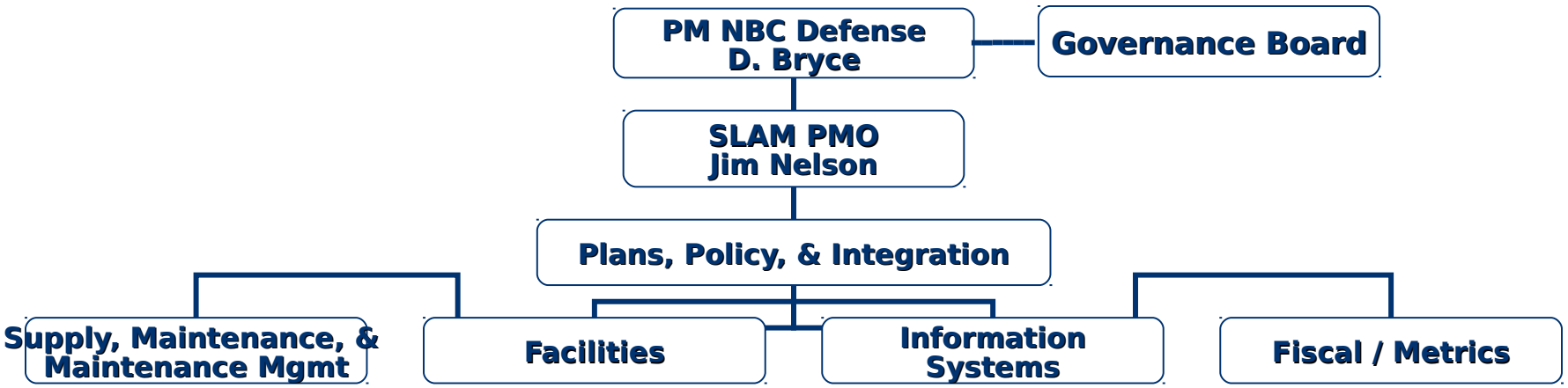
# FACTS

- **Constitution & consolidation begins with existing funds & existing facility capacity.**
- **MILCON is not required to begin program subject to facility assessment.**
- **$22M from FY03 supplemental funds.**
- **MCLB Albany signed a CLS contract with New Breed.**
- **No change in force structure is required. Consolidation of equipment does not reduce or increase manpower or mission requirements.**
- **A POM FY06 initiative has been developed to support SLAM.**

# STATUS

- SLAM IPT Structure
- Governance Board
- SLAM Block I / Phases
- LOI Taskings
- Recurring Issues
- SLAM Periodic Updates
- Facilities Update
- Fiscal Update
- Summary

# SLAM PROJECT



# GOVERNANCE BOARD

- **Provides executive-level advice and guidance to the PM, NBCD on key issues regarding the successful implementation and sustainment of the SLAM project.**

- **Membership: MARFORPAC/LANT/RES, PP&O, P&R, I&L , MCCDC, LOGCOM**

- **Inaugural meeting**
  - Location: Quantico area (remote may VTC)
  - Date: Pending funding and release of LOI

# SLAM BLOCK I

- **Consolidates the funding, storage, management, and acquisition of all designated NBCDE under PM NBCD.**
- **The hierarchy will include the SLAM Project Management Office (PMO) located in Quantico, VA; the Consolidated Equipment Management Team (CEMT) located in Greensboro, NC; 13 Consolidated Storage Facilities (CSFs); and those units /commands not part of the CSF network.**
- **The CEMT is the focal point for CSF management and asset visibility within the CSFs.**

# SLAM BLOCK I CONT'd

- **The CSFs will store all designated NBCDE for units within, or in close proximity to, that base or station.**
- **The unit's Training Allowance (T/A), individually issued field protective masks, Fox vehicles, aviation 'blue dollar' assets, and DS-2 are the only exceptions.**
- **SLAM Block I will be accomplished in three-phases.**

# SLAM BLOCK I, PHASE I

- **Facilities are identified, assessed, upfit, and prioritized to receive NBCDE.**
- **SLAM PMO and the CEMT are established.**
- **MARFORS will conduct a supply reconciliation and adjustment of all records to include the MALs, CMRs, and NBC DEMP prior to turn-in at the CSF.**
- **MARFORS will conduct Organizational and Intermediate levels of Maintenance and update equipment maintenance records prior to scheduled turn-in to ensure equipment is serviceable.**
- **Units prioritized for turn-in.**

# SLAM BLOCK I, PHASE II

- **The standup of CSFs at all designated locations.**
- **Unit's turn-in NBCDE.**
- **Joint limited technical inspections and serviceability inspections conducted by the CSF and unit.**
- **MEU SOC and ACM blocks segregated.**
- **Training Allowance issued to units.**
- **Asset visibility provided to units for SORTS.**
- **"Other" units / commands will be provided visibility. (PM NBCD will provide funding for all NBCDE / maintenance)**

# SLAM BLOCK I, PHASE III

- **Includes, but is not limited to, contractor receipt of replenishment NBCDE and acquisition (fielded) NBCDE in accordance with established priorities.**
- **Initially conceived as a 4 year plan for constitution…..full T/E**

# PP&O

- PROVIDE OVERSIGHT ON THE CONSOLIDATION OF THE MARINE CORPS NBCDE EFFORT.
- VALIDATE SORTS REPORTING GUIDELINES.
- PROVIDE A STANDING MEMBER TO THE SLAM GOVERNANCE BOARD.

# MARFOR PAC AND LANT

- **PROVIDE FOLLOWING DATA TO PM NBCD:**
  - IDENTIFY ALL ONGOING/NEAR TERM OPERATIONAL NBCDE REQUIREMENTS THAT MAY IMPACT THIS CONSOLIDATION EFFORT.
  - IDENTIFY ALL UNITS WITH NBCDE ACCOUNTS THAT WILL NOT FALL UNDER A CSF FOR STORAGE DUE TO GEOGRAPHICAL DISTANCES. (PM NBCD WILL PROVIDE ACQUISITION, PROCUREMENT, AND MAINTENANCE FUNDING.)
  - IDENTIFY ALL UNITS TO&E SERVICED BY EACH CSF.
  - IDENTIFY SURGE CAPABILITY REQUIREMENT TIMELINES.
  - IDENTIFY CONTINGENCY BLOCK REQUIREMENTS
  - IDENTIFY BATTALION QUANTITIES OF PALCONS THAT WILL BE TURNED-IN TO THE CSFS.
- **PROVIDE A STANDING MEMBER TO THE GOVERNANCE BOARD.**
- **SCHEDULE UNITS FOR NBCDE TURN-IN TO CSFS .**

# MARFOR PAC & LANT cont

- PRIORITIZE DISTRIBUTION OF CSF-STORED NBCDE BY MSC AND/OR MSE FOR SORTS REPORTING VISIBILITY
- CONDUCT A SUPPLY RECONCILIATION AND ADJUSTMENT OF ALL RECORDS TO INCLUDE THE MECHANIZED ALLOWANCE LISTINGS (MALS), CONSOLIDATED MEMORANDUM RECEIPTS (CMRS), AND NBC DEFENSE EQUIPMENT MANAGEMENT PROGRAM (NBC DEMP) PRIOR TO TURN-IN AT THE CSF.
- CONDUCT ORGANIZATIONAL AND INTERMEDIATE LEVELS OF MAINTENANCE AND UPDATE EQUIPMENT MAINTENANCE RECORDS PRIOR TO SCHEDULED TURN-IN TO ENSURE EQUIPMENT BEING INDUCTED INTO THE CSF IS IN A SERVICEABLE CONDITION.
- PROVIDE “SHIP TO” ADDRESS CHANGE TO THE SLAM PMO UPON NOTIFICATION OF UNIT-SPECIFIC CONSOLIDATION FOR ALL UNIT REQUISITIONS CURRENTLY ON-ORDER.

# MARFORRES

- COORDINATE WITH PM NBCD ON NEW CONSTITUTION AND CONSOLIDATION PROCEDURES AS THEY RELATE TO THE SSSF.
- PROVIDE A STANDING MEMBER TO THE SLAM GOVERNANCE BOARD.

# MCCDC

- **PROVIDE A STANDING MEMBER TO THE SLAM GOVERNANCE BOARD.**
- **REVIEW AND UPDATE ANY STANDING DIRECTIVES AND PUBLICATIONS TO REFLECT CONSOLIDATION OF MARINE CORPS NBCDE.**

# MARCORLOGCOM

- PROVIDE EQUIPMENT ASSESSMENT PROGRAM (EAP) SUPPORT TO THE CONSTITUTION AND CONSOLIDATION EFFORT AS REQUIRED.
- PROVIDE INVENTORY STATUS OF BLOUNT ISLAND COMMAND (BIC); MARITIME PRE-POSITIONED FORCE (MPF) AND NORWAY AIR-LANDED MARINE EXPEDITIONARY BRIGADE (NALMEB), and WAR RESERVE NBCDE TO THE SLAM PMO.
- PROVIDE NBCDE STATUS ON ALL COMMANDS / UNITS NOT COVERED BY A CSF (CBIRF, MARINE SECURITY FORCE BATTALION, MARFORLANT HQ, ETC.).
- CONTINUE TO PROVIDE VISIBILITY OF ALL CONSTITUTION NBCDE CURRENTLY BEING HELD IN STORAGE AT MCLB BARSTOW TO THE SLAM PMO FOR FURTHER DISTRIBUTION TO CSFS.
- PROVIDE SUPPORT TO PM NBCD AS REQUIRED DURING THE CONSOLIDATION EFFORT.
- PROVIDE DS-2 DISPOSITION INSTRUCTIONS .
- PROVIDE A STANDING MEMBER TO SLAM GOVERNANCE BOARD.

# RECURRING ISSUES

- **FIELD PROTECTIVE MASK**
- **TRAINING ALLOWANCES**

# SLAM PERIODIC UPDATES

| TAMCN | NOMENCLATURE | U/I | ORDERED | RECEIVED | ISSUED |
|---|---|---|---|---|---|
| B1291 | DECONTAMINATING APP | EA | 1 | | |
| C2075 | DECONTAMINATING KIT | BX | 6800 | | |
| C2083 | DECONTAMINATING SYS | EA | 1000 | 1000 | |
| C2101 | DETECTOR KIT, CHEMICAL | KT | 1935 | | |
| C2108 | ALARM CHEM AGEN | EA | 10 | | |
| C2110 | PAPER, CHEM AGEN | RO | 58090 | 1290 | |
| C2130 | OVERSHOES, MEN'S (II MEF 2000, I MEF SMU 6200) | PR | 83115 | 14711 | 8200 |
| C2150 | GLOVE SET, CHEM (II MEF 8200, I MEF SMU 5000, SSSF 2467) | SE | 88750 | 28501 | 15667 |
| C5265 | MASK, CHEMBIO | EA | 26020 | | |
| K4685 | PAPER, CHEMBIO (II MEF 10000, I MEF SMU 26000, SSSF 3500) | BK | 56500 | 56500 | 39500 |
| N/A | FACEPIECE, BREATHING | EA | 168750 | 12750 | |
| N/A | CANISTER, CHEM-B | EA | 69500 | 44436 | |
| N/A | OUTSERTS, CLEAR | PR | 40000 | 6000 | |

# FACILITY ASSESSMENT STATUS

## I MEF

- Pendleton 2-3 Dec
- Miramar 4-5 Dec
- 29 Palms 8-9 Dec
- Yuma 11-12 Dec

## II MEF

- Lejeune 5-6 Jan
- New River 7-8 Jan
- Cherry Point 12-13 Jan
- Beaufort 14-15 Jan

## III MEF

- Hawaii 15-16 Dec
- Okinawa 26-27 Jan
- Iwakuni 26-27 Jan

## OTHER

- Dallas (MFR) 13-15 Apr
- Quantico TBD
- Barstow TBD
- Albany TBD

# FACILITY ASSESSMENT RESULTS

## I MEF

- Pendleton — Pending*,***
- Miramar — Bldg 6001**
- 29 Palms — Bldg 1317
- Yuma — Bldg 530**

## II MEF

- Lejeune — Bldg 1601**
- New River — Pending****
- Cherry Point — Bldg 1702
- Beaufort — Bldg 555**

## III MEF

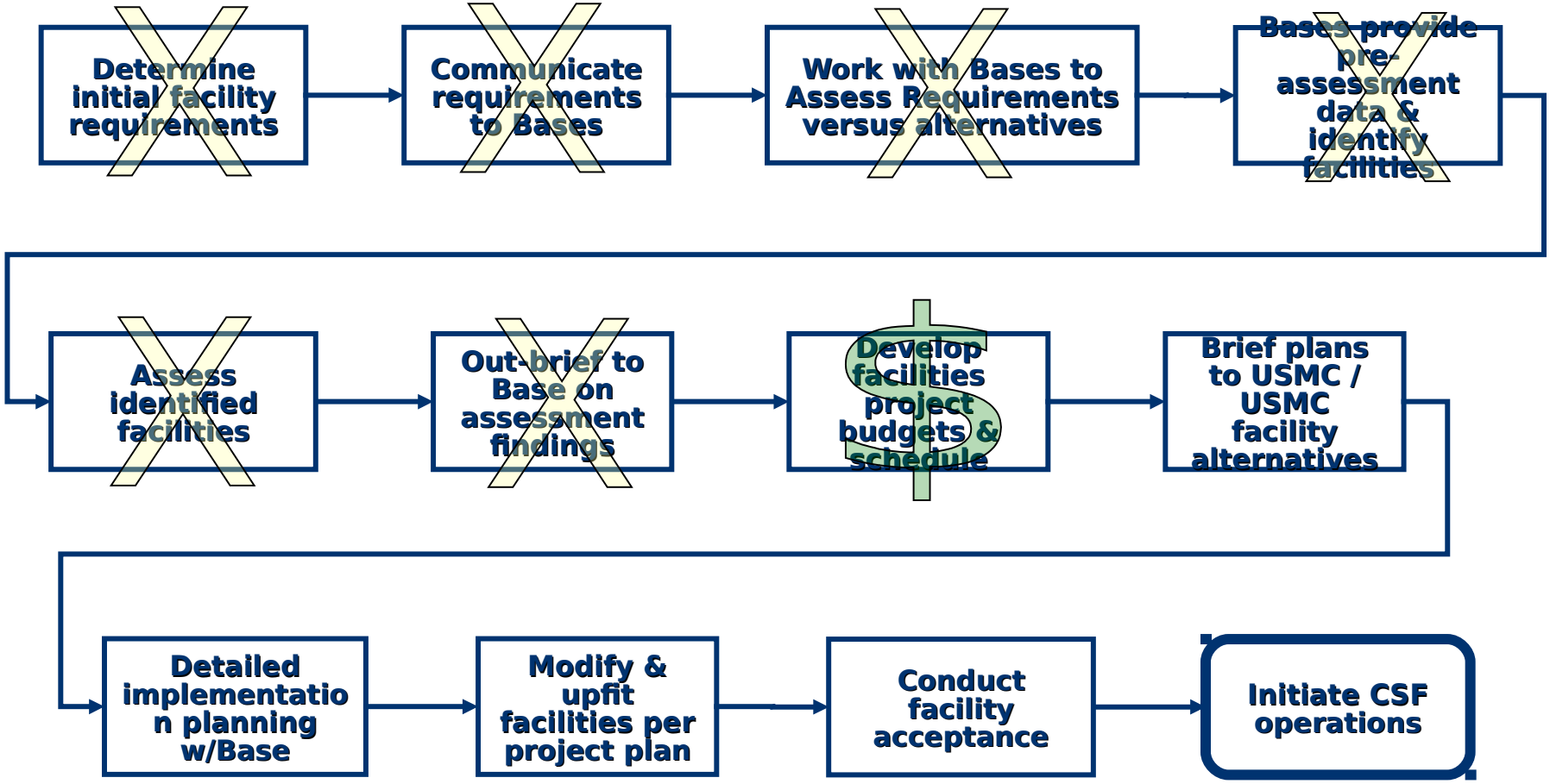
- Hawaii — Bldg 4075**
- Okinawa — Bldg 500***
- Iwakuni — Bldg 1400**

## OTHER

- Dallas (MFR) (planned) — Existing
- Quantico — TBD
- Barstow — TBD
- Albany — TBD

** Recommend Pendleton consolidates at Miramar (Bldg 6001) under regional concept - awaiting word from PAC/I MEF*
*** CSF co-located with CIF*
**** Okinawa & Pendleton (if @ Miramar) requires concept of operations to support FPM issue points for all Camps*
***** Recommended New River site is AS4078 (MAG 26) – AS3525 preferred based on recent mtg*

# FACILITY ASSESSMENT PROCESS


Determine initial facility requirements
Communicate requirements to Bases
Work with Bases to Assess Requirements versus alternatives
Bases provide pre-assessment data & identify facilities
Assess identified facilities
Out-brief to Base on assessment findings
Develop facilities project budgets & schedule
Brief plans to USMC / USMC facility alternatives
Detailed implementation planning w/Base
Modify & upfit facilities per project plan
Conduct facility acceptance
Initiate CSF operations

# PROPOSED SEQUENCE

| | |
|---|---|
| • Lejeune / CEMT / SLAM Cell | May 04 |
| • Cherry Point/New River | Jun 04 |
| • Beaufort/Hawaii | Jul 04 |
| • Dallas (MFR) | Jul 04 |
| • Miramar/Yuma | Aug 04 |
| • Iwakuni/Okinawa | Sep 04 |
| • 29 Palms/Pendleton (Miramar) | Oct 04 |
| • Quantico | Nov 04 |

# FACILITIES ATTENTION AREAS

- **Start-up for NBCD Consolidation implementation**
  - Locations are eager to begin CSF implementation
- **Pendleton/Miramar**
  - Pending decision from PAC/I MEF leadership in response to 06 FEB Msg
- **Lejeune/New River**
  - Based on 15 MAR phoncon both AS4078 and AS3525 are possible locations for New River CSF
- **Funding displaced units**
  - Several units (CamPen/CamLej) indicate need for funding to offset relocating displaced units
  - Refurbishment costs, as req'd, must be addressed (~$700K @ Lejeune)
- **Contracting concerns**
  - New Breed v. GSA v. Other v. "Quilt"
- **Follow-on facilities command briefs in support of I&L**

# FISCAL

## ALMAR 070/03

"…WILL CONSOLIDATE NBCDE **FUNDING**, ACQUISITION, AND MANAGEMENT UNDER THE PROGRAM MANAGER (PM) FOR…"

# FUNDING
## FY04 REQUIREMENTS

- Requirement is for 25M
- Cost Breakdown
  - 6.5M – CLS Provider
  - 4M – Facility Upgrades (One Time Cost)
  - 14.5M – NBCD equipment
- 14.5M for Equipment
  - Determine FY04 anticipated/reported MARFOR NBCD equipment OIF costs

# FUNDING
## FY05 REQUIREMENT & FY06 POM

- FY05 - Unfunded: UPL Submitted
  - CLS - 7M
  - NBCD equipment – 18M
- FY06 POM Submission:

| Appropriation | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 | Total |
|---|---|---|---|---|---|---|---|
| RDT&E/1 | 525 | 528 | | | | | 1,053 |
| O&MMC | 26,690 | 15,683 | 13,669 | 13,652 | 13,685 | 13,710 | 97,089 |
| O&MMCR | 4,132 | 4,153 | 4,175 | 4,270 | 4,296 | 4,313 | 25,339 |
| Total | 31,347 | 20,364 | 17,844 | 17,922 | 17,981 | 18,023 | 123,481 |

/1 Leverage latest Automatic Identification Technologies (AIT) to enhance data accuracy and increase operational efficiencies during equipment transactions. Provide AIT solutions to accurately locate and continuously determine the status, location, and historical information of NBCD assets during handling, storage, and transportation

# SUMMARY

- **Maintain close coordination**
- **SLAM PMO will provide periodic constitution and consolidation status updates.**
- **Recurring reports at MARFOR/MEF/MSC level ?**
- **SLAM PMO co-location will occur April timeframe.**
  - 1-800 number
  - Group email address
  - SIPERNET via PM NBCD CP

# NBC DEFENSE EQUIPMENT CONSOLIDATION

*Questions?*